Los Angeles Community College District

Regular Business Meeting
LACCD Board of Trustees
Recovery Plan Update
May 6, 2020

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Chancellor
EMERGENCY OPERATIONS CENTER (EOC)

Novel Coronavirus Pandemic Initial Response Timeline

- Chancellor establishes COVID-19 Response Team on March 2; Team begins meeting weekly March 5
- California & L.A. County declare State of Emergency March 4
- LACCD Board of Trustees declare State of Emergency March 18, EOC goes into soft opening
- California and L.A. County Health Officials issue “Safer-at-Home” Orders March 19 (orders extended on April 10 until May 15 by County)
- Chancellor directs full activation of LACCD EOC on March 19, linking to all nine colleges’ Incident Command Centers (ICC)
- EOC shifts to remote/online ops for health & safety on March 20
- Classes suspended, March 16 – 22; Spring Break
- Re-open March 30
EMERGENCY OPERATIONS CENTER (EOC)

LACCD EOC established using FEMA-approved Incident Command System (ICS) structure

COMMAND
- EOC Director / Deputy Director
- Safety Officer
- Public Information Officer
- Legal
- External Relations Liaison
- Policy Unit

SECTIONS
- Operations (includes IT)
- Planning & Intelligence (includes HR)
- Logistics
- Finance

INCIDENT COMMAND CENTERS-EOC LIAISONS
LACCD EOC ACTIONS

• Shift to remote operations by all nine Colleges and ESC
• Track & respond to all self-reported COVID-19 incidents involving LACCD personnel & students, currently at more than 50 positive cases; 60 possible, 1 death
• Develop internal ticketing system and forms for workflow control, public information, ICS documentation and recovery
• Leverage mass ordering & inventory control for Personal Protection Equipment (PPE) and other supplies
• Develop closure protocols & security coordination with L.A. County Sheriff’s Department Community College Bureau
• Identify essential services and essential personnel for on-campus access
LACCD EOC ACTIONS

• Produce districtwide emergency public information and communications—news releases/statements; hundreds of social media posts; dozens of emails messages to faculty, students & staff
• Produce live, FB livestreams of LACCD public meetings via Zoom with ADA-compliant closed captions
• Monitor, analyze and advocate legislative actions at federal, state and local government, including daily briefings by Gov. Newsom, Mayor Garcetti & health officials
• Coordinate with the Foundation for the Los Angeles Community Colleges and the colleges’ foundations for assistance to students
LACCD EOC ACTIONS

- Assist with large-scale faculty & staff training for Canvas, Zoom & ICS platforms for business & academic continuity
- Establish deep-cleaning processes for college & District facilities
- Create new professional development opportunities for LACCD personnel in remote formats
- Coordinate with BuildLACCD for building site security
- Report to Chancellor Cabinet 3x weekly; produce frequent Board updates
LACCD EOC ACTIONS

• Distribute technology resources to faculty, staff and students
• Provide procurement, contractual, business and legal services on emergency issues
• Facilitate COVID-19 drive through testing site at ELAC
• Track all COVID-19 emergency expenses
LACCD EOC ACTIONS

Produce Numerous Districtwide Safety Advisories, including:

INTRODUCTION

In order to further reduce the spread of COVID-19 among the Los Angeles Community District’s facilities and colleges, including satellite campus facilities and the District’s Educational Services Center, the District is enforcing this Essential Worker Social Distancing Protocol, which is adopted from the Los Angeles County Department of Public Health Social Distancing Guide published April 6, 2020 online at:

http://publichealth.lacounty.gov/media/Coronavirus/GuidanceSocialDistancing.pdf

NOTE: ALL LACCD facilities and colleges are physically closed to all but essential workers. Protective cloth face coverings are mandatory upon entry for all personnel. Security personnel will be equipped to provide limited personal protective equipment (PPE) to essential workers, but are authorized to restrict access to District facilities and colleges in the event such equipment is not available or persons seeking entrance to any LACCD facility or college do not already have their own PPE. This Advisory is subject to change and revision as further information becomes available.

ESSENTIAL WORKER SOCIAL DISTANCING PROTOCOLS TO BE USED AT ALL TIMES WHILE ONSITE AT ANY LACCD FACILITY OR COLLEGE:

1. Always keep in mind, “safer at home orders” to determine whether you need to be physically at any LACCD facility or college
2. Avoid public transportation services if possible
3. Avoid any place where more than 10 people are together
4. Maintain a minimum distance of at least six (6) feet apart from others
5. Limit your foreseeable exposure in small enclosed areas:
   a. Take stairs instead of elevators or ride alone
   b. Use phones, Zoom, text messages or emails to communicate to coworkers
   c. Do not meet in small conference rooms
   d. Be mindful of narrow corridors and portals; wait for others to pass
   e. Plan your routes in advance to the extent possible to avoid others
   f. Consider only one person at a time in restrooms, where possible.
LACCD EOC RECOVERY PLAN

Recovery Plan Part of Overall Pandemic Response:

• Follow Stages & Guidance from State & County
• Organized by EOC functions with ICC interface
• County Health indicated Safer-at-Home guidance to be modified May 15
Recovery Plans by State:

• Gov. Newsom says May 5 that areas of State may move into Stage 2 by May 8
• “Guarded Optimism”
• L.A. could go slower being Ground Zero for state’s pandemic
• Schools so far NOT included in Stage 2
LACCD EOC RECOVERY PLAN

Key Elements of Four Stages for LACCD

• **Stage 1**: current operations, approximately 90 percent remote for academic and business ops
• Stage 2: return to in-person for very limited number of courses and possibly some business services
• Stage 3: increase in-person instruction and services
• Stage 4: congregating activities allowed – “normal”

LACCD remains in Stage 1, as of May 6, 2020
LACCD EOC RECOVERY PLAN

Recommendations from L.A. County Dept. of Public Health Director Dr. Barbara Ferrer for LACCD Stage 2

• Very limited access in Fall
• No contact spectator events - sports; large lectures, concerts, theater, large dining halls; “college life” crowd gatherings
• Colleges must have adequate supplies of PPE, hand sanitizers, cloth face coverings
• Ability to track, report and address COVID-19 cases and outbreaks
• Be aware of possible Second Wave of Virus
Be aware of possible Second Wave—late 2020; early 2021 in tandem with regular flu season
LACCD RECOVERY PLAN TRIGGERS

Important to remember no specific timelines or duration for any stage—driven by data and circumstances

• **Stage 1:** current status triggered by Stay at Home and Safer at Home orders; expect modifications soon

• **Stage 2:** health orders modified by County Health for limited in-person instruction; strict social distancing. Stage 2 announcement by Governor did not include schools yet

• **Stage 3:** triggered by data allowing schools/colleges to increase in-person instruction

• **Stage 4:** likely to occur only with access to dependable therapeutic treatments and vaccine
LACCD RECOVERY PLAN DETAILS

Stage 1: current status since early March, 2020
- By March 30, more than 90% of all instruction, student support services and business operations in remote delivery
- Very limited on-campus access for essential services

Stage 2: very limited in-person presence at colleges and District facilities -- PLANNING THIS STAGE NOW
- First priority are Spring courses that could not convert
- LACCD will be responsible if any outbreak occurs
- PPE, social distancing & all health protocols to be followed
- All operations that can be done remotely will remain remote
LACCD RECOVERY PLAN DETAILS

Stage 3: Increase in-person presence at colleges & District facilities

- Hard to convert courses offered in-person
- Some sports/performing arts but still no large spectator groups
- Return of some in-person student & business services
- PPE /distancing/testing/tracking further modified

Stage 4: All orders lifted

- Effective therapeutics, vaccine achieved for widespread use
- Return to congregating activities such as spectator sports, special events, large lectures, concerts, theater arts
LACCD RECOVERY PLAN

Key Challenges to Overcome:

• Hard-to-convert courses: clinicals, laboratories & other hands-on courses for costuming, agriculture, automotive, theater arts, etc.
• Impact & recovery of emergency reserve and ending balances
• Severe fiscal impact for Fiscal Year 2021 and beyond?
• Continued health risks to students, faculty and staff and surrounding communities in Stages 2 – 3
• Increased cost of instruction in Stages 2 – 3
• Devastated economy
LACCD RECOVERY POSITIVE OUTCOMES

Positive Response from Our Students!!!
LACCD RECOVERY POSITIVE OUTCOMES

MILESTONE ACHIEVEMENTS:

• Mobilized remote delivery of instruction, student & business services within two weeks – over 8,000 sections
• Provided professional development for nearly 4,000 faculty & staff
• Garnered significant philanthropic & community support—over $1.7M in six weeks
• Created successful partnership with L.A. County for ELAC drive-thru testing site
• Provided amazing IT support effort – hardware & software, tech support
• Developed consistent protocols for cleaning & HR issues
• Developed efficient disease response tracking & protocols
• Appointed to key Leadership roles for Chancellor with city, county and state for recovery/re-opening planning
LACCD RECOVERY POSITIVE OUTCOMES

Virtual Recognition Ceremony:
“Resilient Times for Brilliant Minds”

SAVE THE DATE

LOS ANGELES COMMUNITY COLLEGE DISTRICT

VIRTUAL RECOGNITION CEREMONY

JUNE 9, 2020
LACCD RECOVERY POSITIVE OUTCOMES

“We Got This!”